FY 2012 Proposed Budget Overview

March 8, 2011

FY 2012 Proposed Budget Overview

- Worst of recession appears to be past.
 - Most revenue sources have stabilized.
 - Real and personal property taxes have shown small growth.
 - Excise taxes and development fees remain below historic norms.
 - Unemployment (December 2010):
 - State unemployment at 6.4% (December 2009 6.7%).
 - County unemployment at 4.9% (December 2009 5.5%).
 - 2010 residential foreclosures remained high, nearly matching 2008

FY 2012 Proposed Budget Overview

- FY 2012 budget's challenges consist of addressing immediate demands and restoring services when possible.
 - County workforce reduced by more than 30 positions since FY 2009.
 - County government service reductions include:
 - Reduced hours at libraries and parks
 - Reductions to funding for social services and community organizations.
 - Increased land use application fees.
 - 50% reduction to the PDR program.
 - Employee pay increases frozen since 2008.

FY 2012 Proposed Budget Overview

- School Division funding reduced by \$8.7 million from FY 2010 to 2011.
 - Recession-based reductions = \$4.5 million
 - VRS savings = \$4.2 million
- Governor's introduced budget would reduce VRS savings by approximately \$2.2 million.
- General Assembly's adopted budget reduces increase by approximately 25%.

Advertised Tax Rates in the Region¹

| Jurisdiction | Tax Year 2010 | Tax Year 2011 | 2010-2011 Change |
|-----------------------|------------------|------------------|---------------------|
| Alexandria City | \$0.978 | \$0.978 | \$0.000 |
| Arlington County | \$0.958 | \$0.958 | \$0.000 |
| Fairfax County | \$1.105 | \$1.105 | \$0.000 |
| Fauquier County | \$0.970 | \$0.970 | \$0.000 |
| Loudoun County | \$1.300 | \$1.320 | \$0.020 |
| Prince William County | \$1.315 | \$1.290 | (\$0.025) |
| Stafford County | \$1.100 | \$1.080 | (\$0.020) |
| Spotsylvania | \$0.860 | \$0.860 | \$0.000 |

¹Includes jurisdiction-wide special tax levies.

Please note: Culpeper and Rappahannock budgets are due to be introduced in late March/early April.

FY 2011 General Fund Status

- County began FY 2011 with a \$2.5 million General Fund balance.
 - \$1.1 million undesignated
 - \$1.4 million designated for future shortfalls
- FY 2011 General Fund revenue projected to exceed budget by approximately \$800,000 (<1%).
 - Real Estate \$370,000
 - Public Service Property \$650,000
 - Community Development (\$200,000)
 - Interest Income (\$140,000)
 - Compensation Board/Categorical Aid (\$300,000)
 - Social Services \$435,000

FY 2011 General Fund Status

- Expenditures have been constrained by hiring freeze and general restrictions on spending.
- Current projection includes about \$2.0 million balance, or 3%, of General Fund expenditures.
 - □ \$1,500,000 in compensation and operating expenses.
 - □ \$500,000 from anticipated reserve balances.

FY 2011 Projected General Fund Status

| Description | Projection |
|--|--------------------|
| Beginning General Fund Balance | \$1,144,051 |
| Designated for future shortfall | <u>\$1,400,000</u> |
| Net Available General Fund Balance | \$2,544,051 |
| | |
| Projected General Fund Revenue Balance | \$800,000 |
| | |
| Compensation & Operating Balances | \$1,500,000 |
| Reserve Balances | <u>\$500,000</u> |
| Total Expenditure Balance | \$2,000,000 |
| | |
| FY 2012 Commitment of Fund Balance | (\$1,200,000) |
| Encumbrances/Carryovers | (\$1,300,000) |
| | |
| Net Projected General Fund Balance | \$2,844,051 |

Fauquier County Tax Rates

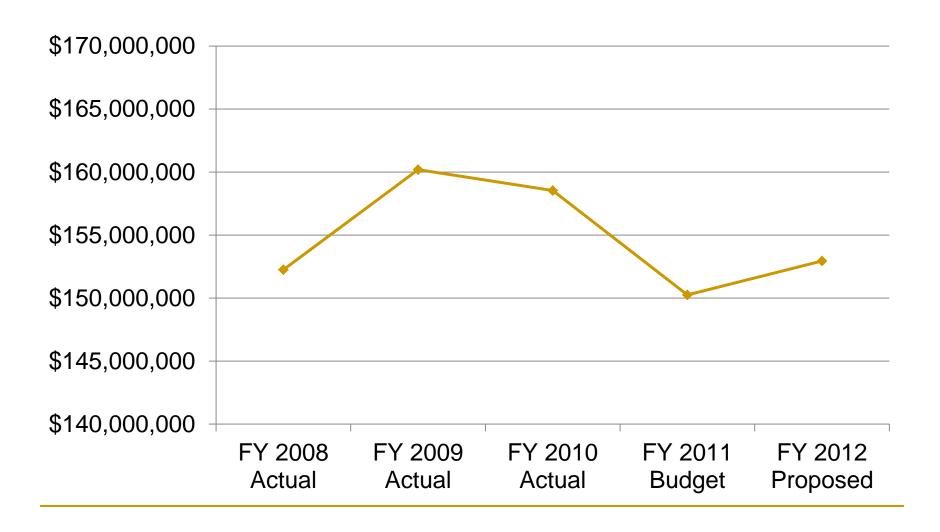
| Description | Tax Year 2010 | Tax Year 2011 (Advertised) |
|--|------------------|-------------------------------|
| Real Estate – General | \$0.919 | \$0.919 |
| Real Estate – Fire & Rescue | \$0.045 | \$0.045 |
| Real Estate – PDR Fund | \$0.006 | \$0.006 |
| Personal Property – General | \$4.65 | \$4.65 |
| Personal Property – Fire & Rescue | \$0.25 | \$0.25 |
| Business Furniture, Fixtures & Equipment | \$2.30 | \$2.30 |
| Motor Vehicles (30+ Passengers) | \$1.00 | \$1.00 |
| Motor Homes & Campers | \$1.50 | \$1.50 |
| Mobile Homes | \$0.97 | \$0.97 |
| Machinery & Tools | \$2.30 | \$2.30 |
| Aircraft | \$0.001 | \$0.001 |
| Handicapped Vehicles | \$0.05 | \$0.05 |

General Fund Revenue

| Description | FY 2010 Adopted | FY 2011 Adopted | FY 2012 Proposed |
|----------------------------|--------------------|--------------------|---------------------|
| Local Revenue ¹ | \$127,443,414 | \$121,193,635 | \$123,029,910 |
| State Revenue ¹ | 26,058,766 | 26,126,481 | 26,073,336 |
| Federal Revenue | 2,346,668 | 2,347,322 | 2,896,486 |
| Intragovernmental Revenue | 615,929 | 585,453 | 942,697 |
| Use of Fund Balance | 4,184,987 | 1,414,500 | 1,200,000 |
| Total General Fund | \$160,649,764 | \$151,667,391 | \$154,142,429 |

¹FY 2010 & 2011 budgets reassign communications tax to State revenue per guidance from the Auditor of Public Accounts.

General Fund Revenue



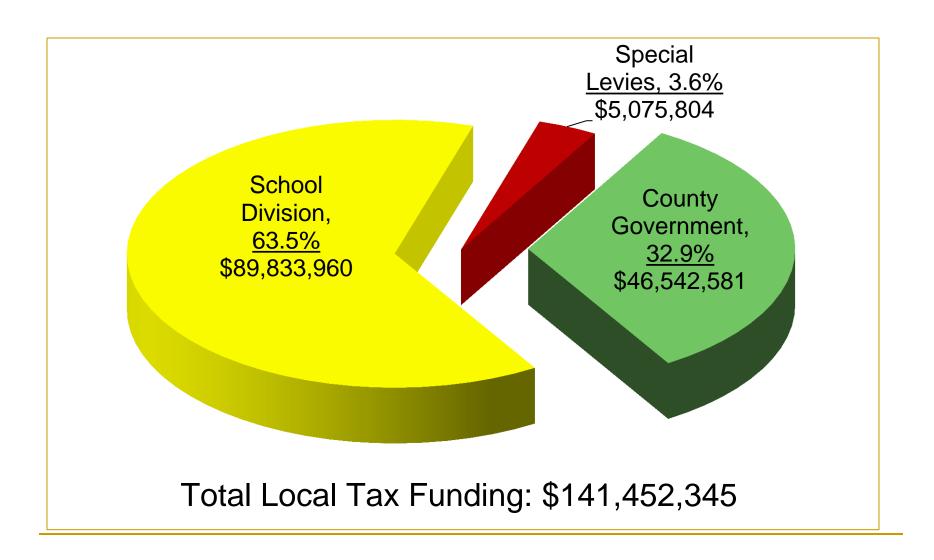
Expenditure Comparison

| Description | FY 2010 Adopted | FY 2011 Adopted | FY 2012 Proposed |
|---------------------------|--------------------|--------------------|---------------------|
| County Operating | \$67,006,021 | \$66,505,421 | \$67,517,136 |
| School Division Operating | 132,267,480 | 125,359,543 | 127,314,242 |
| Capital Projects | 6,960,000 | 13,692,850 | 17,200,000 |
| Debt Service | 14,099,930 | 13,566,891 | 13,956,711 |
| Internal Service Funds | 24,057,227 | 23,627,006 | 25,123,950 |
| Special Levies | 5,963,277 | 6,518,487 | 6,906,390 |
| Total Appropriations | \$250,353,935 | \$249,270,198 | \$258,018,429 |

Local Tax Funding

| Description | FY 2012 Expenditures | FY 2012 Revenue | FY 2012 Local Funding |
|---------------------------|-------------------------|--------------------|--------------------------|
| County Operating | \$67,517,136 | \$22,743,863 | \$44,773,273 |
| School Division Operating | 127,314,242 | 49,422,014 | 77,892,228 |
| Capital Projects | 17,200,000 | 17,000,000 | 200,000 |
| Debt Service | 13,956,711 | 445,671 | 13,511,040 |
| Internal Service Funds | 25,123,950 | 25,123,950 | 0 |
| Special Levies | 6,906,390 | 1,830,586 | 5,075,804 |
| Total Appropriations | \$258,018,429 | \$116,566,084 | \$141,452,345 |

FY 2012 Allocation of Local Funding



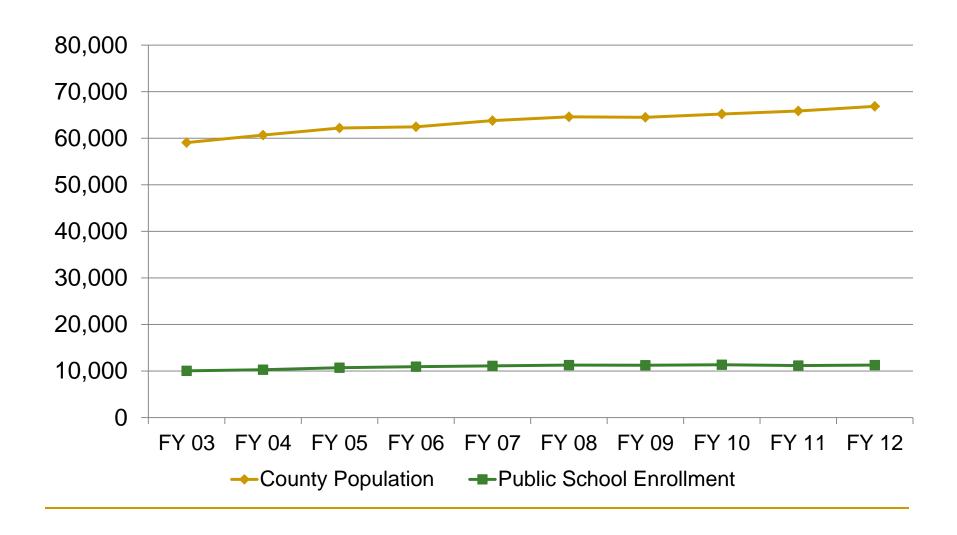
Proposed Budget Enhancements

- The FY 2012 proposed budget anticipates \$2.5 million in additional General Fund revenue.
 - Grant and ambulance billing revenue for career ambulance units added in mid-FY 2011 (\$0.9 million).
 - Federal and State revenue for Social Services (\$0.5 million).
 - Local tax funding available for general use (\$1.3 million).
- Additional revenue partially offset by a \$0.2 million reduction in State aid.

Use of Additional Local Tax Funding

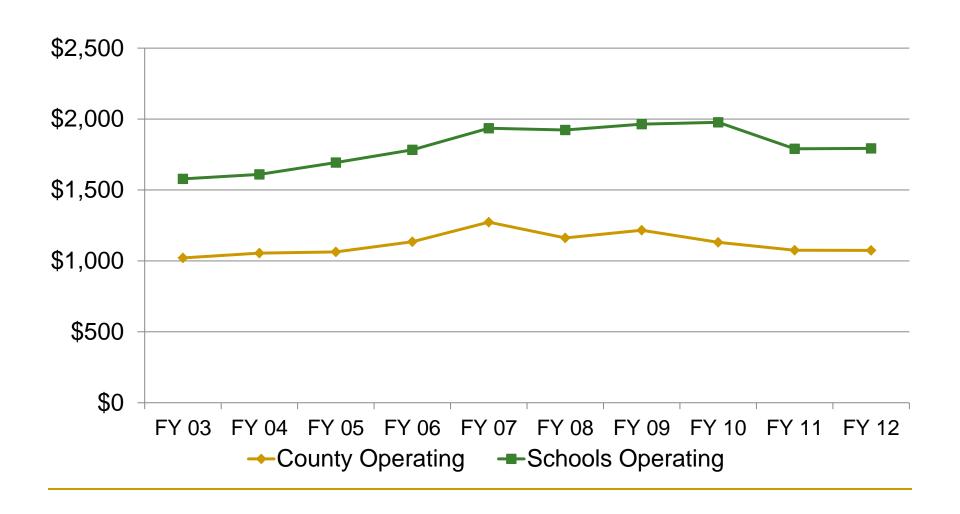
| Description | Amount |
|--|---------------|
| School Division: | \$1,000,000 |
| | |
| County Government | |
| Administrative Assistant Conversion to Full Time (DFREM) | \$22,720 |
| Human Resources Technician (Human Resources) | 58,588 |
| Restoration of Service Hours (Library) | 52,963 |
| Assistant Radio Administrator - Temp (Sheriff) | 23,135 |
| 911 Communications Technician (Sheriff) | 59,492 |
| Restoration of Public Safety Records Associate (Sheriff) | <u>48,137</u> |
| County Government Total: | \$265,035 |
| | |
| Total Additional Local Tax Funding: | \$1,265,035 |

County and Student Population Histories



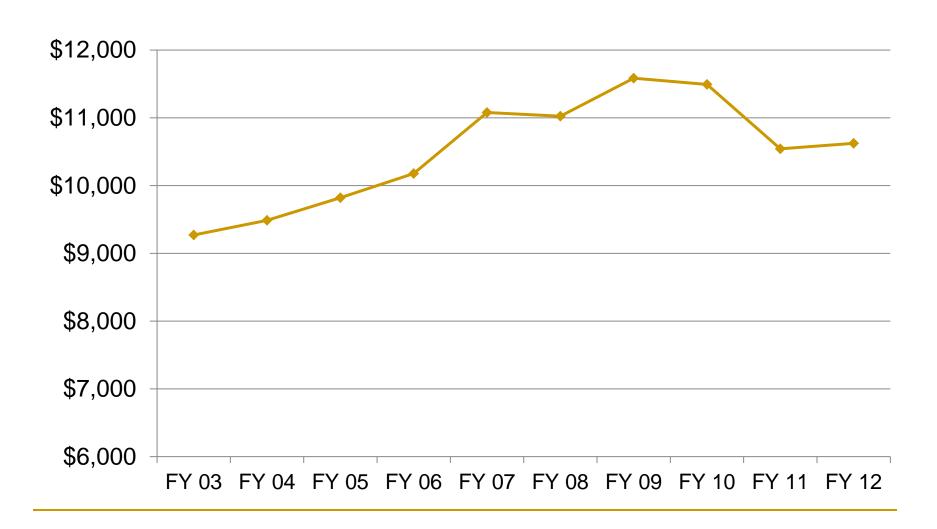
County and Schools Expenditures per Capita

(Adjusted for Inflation)



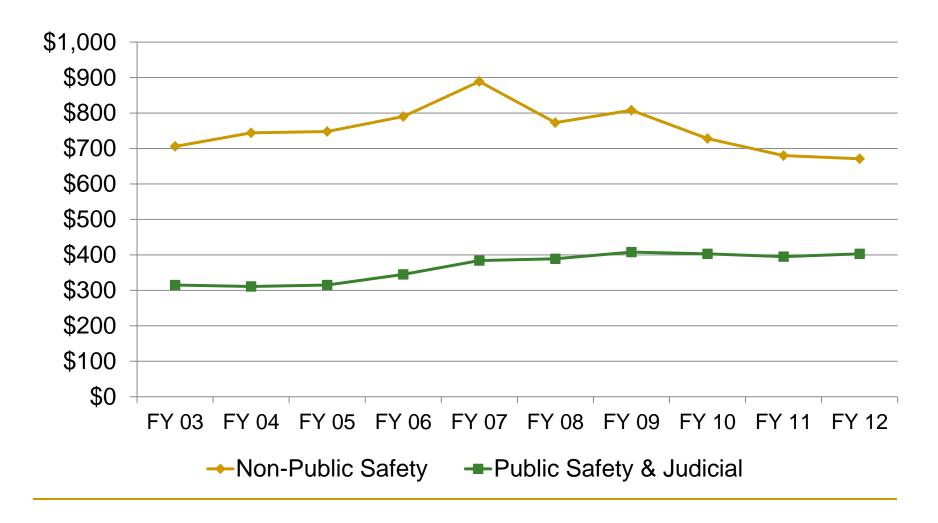
School Division Operating Expenditures per Pupil

(Adjusted for Inflation)

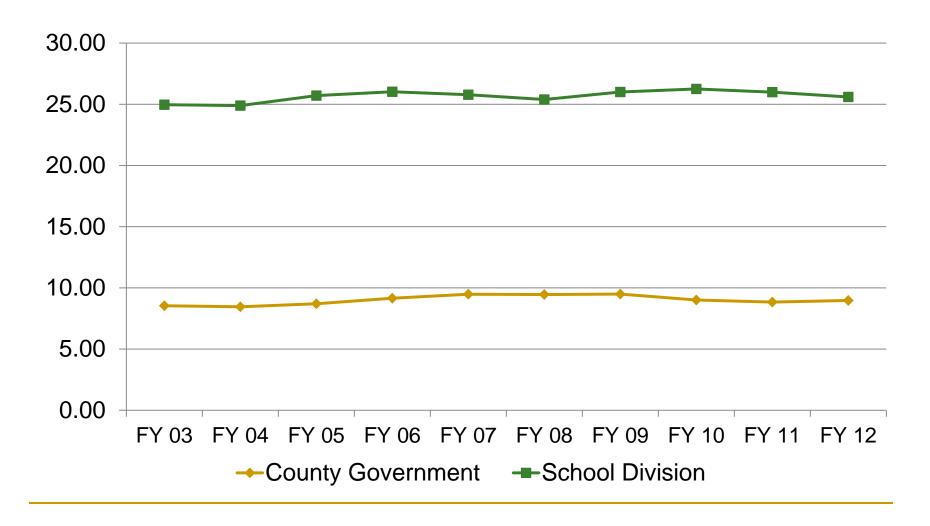


County Expenditures per Capita

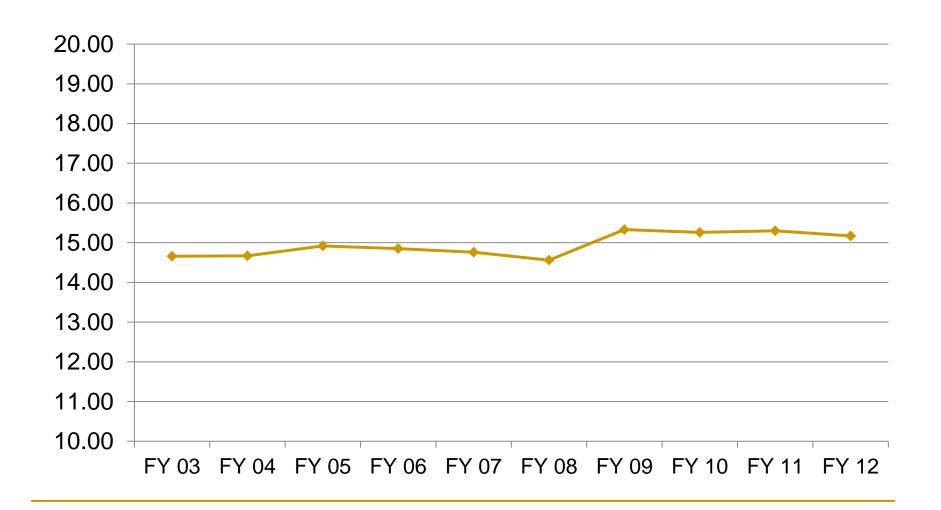
(Adjusted for Inflation)



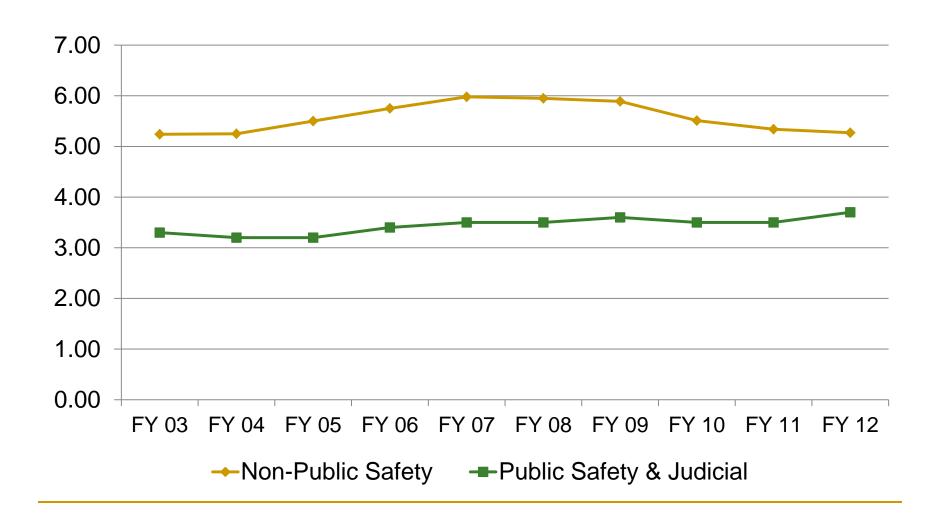
County and School Division FTEs per 1,000 Residents



School Division FTEs per 100 Pupils



County FTEs per 1,000 Residents



FY 2012-2017 Capital Improvement Program

- Proposed CIP totals \$109.7 million through FY 2017:
 - School system \$59.6 million
 - County government \$36.3 million
 - Utility projects \$13.8 million
 - Reduction of \$16.1 million from FY 2011-16 adopted CIP.
- FY 2012 proposed budget totals \$17.2 million:
 - Fauquier High School renovation \$10 million
 - Catlett/Calverton Sewer \$7 million
 - Facilities Master Plan \$0.2 million

FY 2012-2017 Capital Improvement Program

- Planning Commission completed its review of the proposed CIP on February 24th.
- FPIC recommended several revisions at its March 1st work session.
- Board of Supervisors will consider the proposed CIP during its March work sessions.
- CIP public hearing will be held in conjunction with the proposed budget hearing on March 17th.

FY 2012-2017 Capital Improvement Program

FPIC Recommendations:

- Fund a western fire and rescue station at a location to be determined in FY 2014.
- Add projected debt service for the Self-Contained Breathing Apparatus.
- Defer the Northern Swimming Pool to FY 2017.
- Defer the Central Sports Complex to FY 2016-2017.
- Defer the Marshall Convenience Site to FY 2015.
- Advance the Opal Water System to FY 2015.
- Defer Fauquier High School Phase 2 to Future Fiscal Years.

FY 2012-2017 Capital Improvement Program – Planned Expenditures

| Description | FY 2012 | FY 2013 | FY 2014 |
|----------------------|--------------|---------------|----------------|
| Proposed CIP | \$17,200,000 | \$4,700,000 | \$30,400,000 |
| FPIC Recommendations | \$17,200,000 | \$900,000 | \$15,700,000 |
| Difference | \$0 | (\$3,800,000) | (\$14,700,000) |

| Description | FY 2015 | FY 2016 | FY 2017 |
|----------------------|----------------|--------------|--------------|
| Proposed CIP | \$29,100,000 | \$9,000,000 | \$19,325,000 |
| FPIC Recommendations | \$10,100,000 | \$11,500,000 | \$22,025,000 |
| Difference | (\$19,000,000) | \$2,500,000 | \$2,700,000 |

FY 2012-2017 Capital Improvement Program - Debt Service

| Description | FY 2012 | FY 2013 | FY 2014 |
|----------------------|--------------|--------------|--------------|
| Proposed CIP | \$14,733,276 | \$15,046,548 | \$15,450,083 |
| FPIC Recommendations | \$15,048,830 | \$15,390,788 | \$15,794,323 |
| Difference | \$315,554 | \$344,240 | \$344,240 |

| Description | FY 2015 | FY 2016 | FY 2017 |
|----------------------|--------------|---------------|---------------|
| Proposed CIP | \$15,387,275 | \$17,422,925 | \$18,451,767 |
| FPIC Recommendations | \$15,175,515 | \$15,798,065 | \$15,742,454 |
| Difference | (\$211,760) | (\$1,624,860) | (\$2,709,313) |

State Budget Outlook

- The proposed FY 2012 budget incorporated funding contained in the Governor's introduced budget.
- General Assembly adopted an FY 2012 state budget on February 27th.
- The adopted budget includes additional revenue estimates developed subsequent to the budget's introduction.
- Final impact to County is unclear, but should be limited and positive overall.

State Budget Outlook

- Significant changes from Governor's budget:
 - \$75.6 million additional funding for K-12 public education.
 - \$6 million additional funding for Sheriff's Offices & \$6.1 million for inmate per diem funding.
 - \$12.5 million additional funding for CSA services and local social services departments.
- Line of Duty Act provisions require localities to contribute unless opting out of program.
 - Estimated FY 2012 impact: \$72,000 County/\$6,000 regional jail.

State Budget Outlook

- General Assembly approved a 5% VRS copay for state employees, to be matched by a 5% raise.
 - Increased copay does not apply to local governments or school divisions.
 - General Assembly also reduced increase to VRS liability for school divisions.
- Individual agencies will release locality-specific estimates by mid-March.
- Governor's veto session is scheduled for April 11, 2011.
- Impact to General Government is likely to be relatively moderate, somewhat more significant for the School Division.

FY 2012 Budget Schedule

| Date | Event |
|------------------------------|---|
| March 8, 2011, 2:00 PM | Budget Work Session |
| March 10, 4:00 PM | Joint Work Session with School Board |
| March 15, 2:00 PM | Budget Work Session |
| March 17, 2:00 PM 7:00 PM | Budget Work Session (CIP) Public Hearing on Budget, Tax Rates & CIP |
| March 22, 2:00 PM | Budget Work Session |
| March 29, 2:00 PM | Adoption of Budget, Tax Rates and CIP |

FY 2012 Proposed Budget is available online at:

http://www.fauquiercounty.gov/government/departments/budget

FY 2012 Proposed Budget Overview

March 8, 2011